

## SCHOOL CHARTER STRATEGIC AND ANNUAL PLAN FOR

## PARKSIDE SPECIALIST SCHOOL

## 2022 - 2024

# 2023 Update

Principals' endorsement:	
Board of Trustees' endorsement:	
Submission date to Ministry of	
Education:	29/03/2023

	Parkside Specialist School
Vision	
	Excellent educational experience for ākonga with the right people in the right seat at the right time.
	Tautoko tonu, i te haerenga ako o ngā ākonga me ng taangata tika ki te waahi tika i te waa e tiki ana.
Core Values	QUALITY LEARNING / WELLBEING FOR ALL / KORERO PAI / MAHI TAHI / INTEGRITY WHAKAUTE
Māori Dimensions and Cultural Diversity	• Maori Students and their Whanau as tangata whenua hold a special place in the heart of our School.
	• All Students at Parkside School are respected and valued for their unique and individual contribution which is reflected in our School policy and procedures.

	• All Students at Parkside School are ORS funded. The School exists to meet the unique learning needs of students with highly individualised learning needs and to work in their best interests at all times.
	School Context
	Parkside Specialist School proudly places student wellbeing and positive outlook towards learning at the forefront of our planning and delivery of our curriculum.
	Currently 161 students aged from 5-21 attend Parkside School and are taught in small groups by skilled teachers with the essential support of a team of therapists. Teacher Aides support students in class.
	We seek out and enjoy positive relationships with our school community and have a keen and interested BOT.
Review of Plan and Consultation	Progress has tracked well against the 2022 annual curriculum plan. Following surveys to community, parent consultation and staff discussion along with input from Ministry curriculum advisor our curriculum is now in effect with Term 1 topic being trialled across the school.

### STRATEGIC GOALS 2022-2024 (REFINED 2023)

- 1. DEVELOP UNIQUE PARKSIDE CURRICULUM TO SUPPORT OPTIMUM LEARNING AND ENGAGEMENT AND DEVELOP INDIVIDUAL PASSIONS.
- 2. DEVELOP RESILIENCE AND WELLBEING FOR WHOLE SCHOOL COMMUNITY THROUGH POSITIVE BEHAVIOUR APPROACH WITH TRAUMA LENS
- 3. ENSURE ALL RELEVANT ENVIRONMENTS MEET THE NEEDS OF PARKSIDE STUDENTS AND ARE FIT FOR 21<sup>ST</sup> CENTURY LEARNING

## **Strategic Section**

Strategic Goals 2022 -24 Develop unique Parkside curriculum to support optimum learning and engagement and develop individual passions.	Core Strategies for Achieving Goals 2022 - 2024	Professional(s) Responsible	Completion Date/Outcomes end 2022	<b>\$\$\$</b> (DRAFT)
2xAP CS&JVDM	<ul> <li>Survey to parents and whanau to investigate parental views on relevance of current goals and suggestions for future goal setting.</li> <li>Revision and update of all IEP and ITP goals for 2023</li> <li>Increase student voice within IEP/ITP</li> </ul>	<ul> <li>Principal/ Curriculum leader, therapy lead (in progress)</li> <li>Principal/ Lead TAs</li> <li>Georgia to lead ?(PATH training?)</li> </ul>	<ul> <li>End Term 1 2022 ACHIEVED</li> <li>End Term 3 2022</li> <li>ACHIEVED</li> <li>Ongoing</li> <li>End Term 3- 2022</li> </ul>	

	Increase Student voice within Work Experience	<ul> <li>Johan/Susan/ Alex to lead</li> <li>(Student/students to video work experience placementsdiscussion in class or groups when watching video. What did they learn? What can be set up better? Which other students will benefit from this placement?</li> <li>Conversation with students re. What do they think off doing for a job? Find related work experience placement</li> </ul>	ACHIEVED	
Set up Student Council (student voice)	<ul> <li>Information to student groups across school, set up election process and elect representatives</li> </ul>	<ul> <li>Lead TAs (Information and direction has been shared with Lead TAs who are in the research and</li> </ul>	End 2022/ in place for 2023 - ACHIEVED	

Increase student voice within IEP/ITP Use of Covid Response Fund to support current engagement and increase engagement of our most vulnerable students	<ul> <li>Student PATH training and use of talking mats</li> <li>Use Covid response fund guidelines to ascertain available funds and plan interventions</li> <li>Informal and ongoing surveys of parents and whanau to identify priorities for support</li> <li>Ensure continued close and positive relationships with families and whanau through communication network at Parkside School.</li> </ul>	planning stage for T1)CW Georgia, Therapists • Principal/SL/ Admin staff/ Education Services All staff/ Principal/Lead Teacher networking – Jill De Kock (DP) • All staff • Georgia/Gina e.g. coffee mornings	Throughout 22-22-2024 Covid response funds have been effectively used throughout 2022 to support all students across school to access education during school closures in term time. Surveys showed priorities for families were to have basic needs catered for and access to education either at school or from home. These have been provided throughout 2022.
		Catherine Sherrard/Francois Boshoff/FUSION	Fusion engaged to support technology for staff communication

• Ensure technology is available for all students to access according to their individual needs		across all sites – Teams messaging and call in place and used by all to reduce unnecessary meetings New Parkside Curriculum currently being trialled across school (survey to take	
<ul> <li>Refresh curriculum to address requirements of students in Covid times and for 21<sup>st</sup> Century skills</li> </ul>	<ul> <li>CS to lead. All staff with support from external Curriculum development providers</li> </ul>	place end 2023 and to include staff, students and community)	

DEVELOP RESILIENCE AND WELLBEING FOR WHOLE SCHOOL COMMUNITY THROUGH POSITIVE BEHAVIOUR APPROACH WITH TRAUMA LENS P,DP	Ensure the right person is in the right seat at the right time.	<ul> <li>Ongoing discussion with Teacher Aides, Teachers and Leadership regarding professional growth and ability to set and reach goals to continuously improve student progress</li> <li>Internal and</li> </ul>	• Principal/ SL/Lead Syndicate Teachers	Ongoing from beginning 2022- 2024 New Growth conversation templates have been constructed with input from each of the groups within school. These are in use for 2023: • Teacher Aide template • Teacher template • Senior Leader additional
			<ul> <li>Principal/ external providers (list for 2022 to be added by</li> <li>Jill (JdK)</li> </ul>	

Develop staff to strengthen teaching, leadership and learner support capability across Parkside School	<ul> <li>Widen parameters for engaging staff to support strategic learning goals and aims</li> <li>Develop access to and enthusiasm for Professional Learning opportunities</li> <li>Develop culture of sharing effective</li> </ul>	<ul> <li>Principal, all leadership teams</li> <li>All priority &amp; responsibility areas to be allocated by end T1 and clear plans provided for progression of area for the year (CW)</li> <li>Robust structured</li> </ul>	and community with DP supporting these links across school.Strategic planning discussed at Senior Leader meetings and each SL drives conversation regarding their specific area of responsibilityPlans for progression established and completed by each Senior leader following regular discussion with Principal and other stakeholders as required.
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ENSURE PREMISES MEET THE NEEDS OF PARKSIDE STUDENTS AND ARE FIT FOR 21 <sup>ST</sup> CENTURY LEARNING Principal 2xAP(FB&JVDM)	Complete refurbishment and update of Admin site at Base School Re-establish memorandums of Agreement with schools who host Parkside specialist hubs Finalise details and agreements leading to the opening of Ngakoroa @ Drury	• Appoint Senior Leader to work with the Principal to bring optimum results to achieve the best interests for students	Principal/Francois Boshoff (AP) As above + Johan Van Der Merwe (to support with memorandums in particular)CW	New memorandums of Understanding have been discussed and are now developing into PODs with support from Ministry property advisorsNgakoroa has now opened and Parkside have two hubs within the school. Principal has been part of the EBot and this has assisted with providing a voice for students with additional needs to ensure their needs are
	Regular, cyclical and specialist/technical property maintenance of BOT and MOE property assets. Recruit teaching staff and Teacher Aides for		<ul> <li>Principal / Francois Boshoff(AP)</li> <li>Principal/DP</li> </ul>	Parkside has now engaged Maintain X to record and address property requirements within Parkside School Parkside has engaged further FUSION services
	Parkside at Ngakoroa and build student numbers for this site		and Admin staff	to address technical requirements especially related to the rebuild of

				the Wellington Street site
o y c e s s d s v c	Balance underspend over the last few years in order to create best learning environment for students and to support well being luring Covid for students, staff and the vider school community	<ul> <li>Principal, SL and admin staff to work with Education Services to establish budget that truly reflects Parkside funds and makes best use of these to support student progress and wellbeing for all</li> </ul>	<ul> <li>Principal/ Ed Services</li> </ul>	Budget set for 2022. Budget is balanced and skewed for curriculum and behaviour support. Despite a balanced budget being set we ended the year with a profit. This has led to setting a deficit budget for 2023 with the aim end the year with nil balance. This also supports ensuring we obtain necessary equipment and
fo	<ul> <li>Prioritise Spending for our Strategic</li> <li>Priority</li> <li>1. Positive approaches to Behaviour and development of whole school trauma based approach</li> <li>2. Develop a physical</li> </ul>	<ul> <li>Allocate funding to support development and successful outcomes for each Priority area (following detailed annual plan andw termly update from leaders of each Priority Area)</li> </ul>		resources for our ne building through use of 2023 budget and FF and E. Following a considerable underspend over a period of years throughout 2022 Parkside was able to build up resources in all classes across school and ensure all students had fit for purpose

## **Annual School Improvement Plan**

Improvement Plan - Domain: Learning

Strategic G	oal 1:	Annual Goal	
Develop whole school curriculum across whole school fit for $21_{st}$ Century and Covid times		Curriculum ready for trial across the school from January 2023	
curriculum	ata and Annual Target Goal 1: Where are we now re staff knowle across all ages and subjects.	-	
Key Impro	ch Target – eg. Establish current knowledge, build curriculum team, e vement Strategies Identify gaps and areas for development in cu os and drive establishment of revised curriculum. Identify lead per	rrent curriculum, build curriculum foc	
When	<b>What (examples)</b> Consider goal clarity and communication; strategic resourcing; PLD; routines that need changing; assessment practices;	Who	Indicators of Progress What will we see?
Term 1, 2022	<ul> <li>Consultation with parents, caregiver, whanau, students and staff – resulting in a clear understanding of the skills, knowledge and attributes that are important to our school community and a 'Graduate profile/s or statements' developed <ul> <li>Questionnaires (Microsoft forms)</li> <li>In person meetings – or Zoom forums if in person not available</li> <li>Open feedback document set up</li> <li>Student feedback – Talking Mats, questionnaires</li> </ul> </li> <li>What is currently happening – what is working, what is not?</li> <li>Begin to draft key statements, identify key stages based on Key Competencies and school values.</li> </ul>	Curriculum lead and team in consultation with Community, Whanau, Tamariki and Kiako	By the end of term one, we will have a graduate profile/s will be developed showing the different pathways within the school These pathways are now in place ad being trialled
Term 2	Develop key statements and key stages/signposts for local curriculum, with feedback and consultation with key stake holders PD – What does strong literacy (reading, writing, communication) look like in our classrooms?	Curriculum lead and team in consultation with Community, Whanau, Tamariki and Kiako	Key statements and stages identified and developed

Term 3	Set overarching local curriculum statement, focuses, key skills, attributes and knowledge with age appropriate (respectful) contexts at each year level/stage of school Look at each curriculum area and pedagogies, key concepts and incorporate into	Curriculum lead and team in consultation with Community, Whanau, Tamariki and Kiako	Curriculum pathways completed	
Term 4	Draft local curriculum is shared with staff, ready for implementation and trial in 2023 Resources to cover curriculum content are purchased aligning with the new curriculum		Draft curriculum ready for implementation	
1 day per wee basis 3-5 days to vi PD with Evalu Local Curricu 1. Cohe – Ensu 2. Rela – Iden they 3. Rich – Desig and a 4. Colla	<ul> <li>3-5 days to visit Specialist Schools in Auckland to look at their curriculum and reporting structures (Term1)</li> <li>PD with Evaluation Associates – Introduction to Local Curriculum for Leaders x5 – 10 @\$330</li> <li>Local Curriculum Toolkit: <ol> <li>Coherent Pathways</li> <li>Ensure learning continuity for your ākonga. Create statements at key transition. Capture and share capabilities your community believes are too important to leave to chance.</li> <li>Relationships for Learning</li> <li>Identify and share community relationships to support your local curriculum community. When a child learns from their community, they see how community works and how they can contribute.</li> </ol> </li> <li>Rich Opportunities for Learning</li> </ul>			
	esources @\$10000 - \$15000			

I	mprovement Plan for creating fit for purpose facilities across all school settings
School Strategic Learning	School Annual Learning Target Where do we want to be at the end of 2022?
Goal	• Establish timeline, personnel and roles to achieve target (Term 1) (Principal to share template with leaders for completion by end week 3 T1 2022) DONE
Develop a sustainable educational, physical and cultural school environment fit for purpose in 21 <sup>st</sup> Century and Covid times.	• Finalise template for Memorandum of Understanding with each school and establish dates for communication with host schools (end Term 4 2022 – Carol, Johan and Francois to develop structure for communications and agreed Memorandum template (by end T1 to take to host schools for negotiation (T2 and 3).Memorandums in place by end T4) PARTIALLY ACHIEVED (new host schools to be visited and new PODs to be discussed)
	<ul> <li>Support external contractors and maintain positive communications and relationships with these contractors and our other external partners and contributors (ongoing FB to lead. CW to be kept informed at all times of progress and deviations to agreed process and procedures) ONGOING AS BUILD(S) HAVE BEEN DELAYED</li> </ul>
	• Establish suitable workspaces for staff displaced throughout build (DONE – Term 1 2022 : 2 year lease at Graham Street and onsite offsite working for displaced leaders to comply with required additional Covid risk reduction measures CW 03/02/2022) ACHIEVED
	<ul> <li>Survey new equipment and resources required for new build at Parkside Base (budget increased for all codes 2021 to pre load for required equipment and resources throughout build and beyond. Further planning to be continued as we near build end (CW)03/02/2022) BUILD HAS BEEN SIGNIFICANTLY DELAYED AND THIS IS AN ONGOING TASK</li> </ul>
	<ul> <li>Research potential property to be used to develop functional skills curriculum and opportunities for post 18 access to workspaces and residential support provided by Parkside School (ongoing – Principal working with BOT to appoint external project manager to move this forward alongside Principal and AP. Term 1 : Initial meeting with potential external Project Manager (CW 03/02/2022)) (DUE TO ALMOST COMPLETE CHANGE OF BOT AT ELECTION AND CLOSURES THIS PROJECT HAS BEEN STALLED. NOW READY TO RESUME FOR 2023)</li> </ul>

	<ul> <li>Develop and implement online systems to create and track work orders. Put processes, systems and resources in place to execute regular, cyclical and specialist/technical property maintenance of BOT and MOE property assets at Parkside School (3 phase approach 1Deverlop Term 1 and 2 2022 - 2Implement – 3Evaluate Terem 4 2022 ) ACHIEVED</li> </ul>					
Improv	ement Plan - Doma	in: Learning				
Regular,	Strategic Goal :         Regular, cyclical and specialist/technical property maintenance of BOT and MOE property assets.    Annual Goal: Implement High tech online work order system to improve the process of regular and cyclical maintenance.					
A function	nal work order sys rovement Strateg		ce I clarity and communication; strategic resourcing; PLD; routines that need changing			
When	What	Who	Indicators of Progress			
Term 1 2022	Phase1	Francois	What will we see that has changed in learner/teacher/leader behaviours? When?Purchase software Start using and putting processes in place end of term 1Using E tap and maintain X to identify property hazards. end of term 1ACHIEVED			
Term 2 2022	Phase2	Francois	Implement and refine process ACHIEVED			

Term 3 2022	Phase2	Francois	Implement and refine process ACHIEVED			
Term 4 2022	Phase4	Francois	Evaluate and continue to improve on Works flow and work orders End of term 4 ONGOING			
	Monitoring How are we going? Where are the gaps? What needs to change? Review and alter the plan term-by-term to respond to changes. -Using maintain X reporting facility to analyse progress, safety issues and barriers to improving school facilities. -					
Resourcin	Resourcing How much money and time is needed? Who will help us?					
-Maintain X a	-Maintain X online work orders Approx. \$1300 Pe annum.					
-						

Improvement Plan - Domain: Learning				
Strategic	Goal :	3 Year Goal:		
Develop a sustainable educational, physical and cultural school environment fit for purpose in 21 <sup>st</sup> Century and Covid times. Research and develop a functional skills or vocational workspace for Post 16 students and the community.				
<b>Baseline data</b> and <b>Annual Target Goal :</b> Currently we do not have a fit for purpose 21 <sup>st</sup> century workspace for vocational or life skills programs. <b>How to reach Target – eg.</b> Survey the community to find the biggest need. BOT property and finance committee meet regularly. Employ project manager. Project manage 5 phases till completion. <b>Key Improvement Strategies</b>				
When	What (examples)	Who	<b>Indicators of Progress</b> What will we see?	

2022	Term 1:	Principal.	We will have a clear picture of what
Term 1 Term 2	Prepare questionnaire in Microsoft forms with 6 to 7 options for improvement over the next 3 years. Asking the	BOT property Francois	is needed in the parkside community right now. ACHIEVED + OUTCOME
Term 3	community what the biggest need is at present. Term:3		DISCUSSED WITH BOT
Term 4	Engage and external project manager to help plan develop and implement the project that was identified in the survey.	Principal BOT	Contracted an independent project manager.
2023	Term 1:		
Term 1	Initiation phase.	Principal BOT PM Francois	Make a start on the selected project
Term 2 Term 3	Term 2: Definition phase Term 3:	Principal BOT PM Francois	Defined scope and objectives
Term 4	Design phase Term 4:	Principal BOT PM Francois	Design plans in place
	Development phase	Principal BOT PM Francois	Start developing and finance in place
2024	Term1:	DM Provensia	147 1·
Term 1 Term 2	Implementation phase Term 2:	PM Francois	Work starting
	Implementation phase	PM Francois	Work progressing
Term 3	Term 3		work progressing
<b>F</b> 4	Implementation phase	PM Francois	Work nearing completion
Term 4	Term 4 Follow-up phase	PM Francois	Closure and evaluation.
	: How are we going? Where are the gaps? What needs to change?		
Using online	e project management software like MS Project to track and monit	or progress, budgets and achieved obj	ectives.

**Resourcing:** *How much money and time is needed? Who will help us?* BOT Finance committee to work with BOT property and Principal. Other resources Assistant principal, Senior leadership and project manager. External financial/ donation stakeholders. Estimated budget one million dollars to complete the objectives. Estimated time to completion is 3 years.

Improvement Plan for development of positive approaches to challenging behaviour and whole school trauma based approach		
Improvement Plan for development of positive appr School Strategic Learning Goal Develop Positive approaches to Behaviour through a trauma - based/neuroscience approach which respects the unique identity of our students and supports the wellbeing of all staff and all students.	<ul> <li>boaches to challenging behaviour and whole school trauma based approach</li> <li>School Annual Learning Target</li> <li>For all staff – Teachers, Teacher Aides, Therapists to develop knowledge, skills and confidence in Tier 1 and Tier 2 of the Response to Intervention (RTI) Model (infused with trauma-aware approaches/neuroscience of learning)</li> <li>SPELL Framework + Class-based evidence-based strategies+ trauma-aware approaches, including: <ul> <li>The Escalation cycle, functions of behaviour, forms and types of behaviour, triggers and setting events, sensory breaks and diets, Zones of Regulation, communication alternatives, task analysis, errorless learning, antiseptic bounce</li> <li>The impact of developmental trauma on the brains and bodies of children and young people + Frameworks and classroom-based strategies: <ul> <li>Impact on the brain – bottom-up approach, fight/flight/freeze/fawn, toxic stress, coregulation, attunement</li> <li>Frameworks</li> <li>ACHIEVED</li> </ul> </li> </ul></li></ul>	
Baseline data and Target (Dept. or Syndicate etc)		

Google doc survey sent out at end of 2021 for analysis in 2022 *Inquiry question:* 

What do teachers, who use PBS need, to support challenging behaviours of students who have a history of developmental trauma?

#### Outcome:

Report prepared by Craig Serenge with outcomes of 7 respondents.

### **Key Improvement Strategies**

What do we have to learn? What will we do? When? Who is responsible? Consider goal clarity and communication; strategic resourcing; PLD; routines that need changing

When	What	Who	Indicators of Progress
Term 1 2022	1) Report of analysis of staff survey – baseline data	Craig	1) BWP members understand and unpack data, to inform us of the needs of our staff and what is required to support and progress them.
	<ul><li>2) Set-up of BWP platform on TEAMS for collaboration and information sharing.</li><li>- BWP members contribute to this</li></ul>	Jill BWP members	2) BWP members accessing and contributing to TEAMs
	3) Re-visit the existence and roles of the BWP and B.I.S.T	BWP members	<ul> <li>3) The skills of the BWP members at Tier 1 &amp; 2 are accessed by staff.</li> <li>- Effective engagement in and following of the referral process by staff</li> </ul>
	<ol> <li>Behaviour Working Party members' portfolio and presence increased</li> </ol>	BWP members	<ul> <li>4) Some BWP members assigned to classes to support teachers with class-based strategies. <ul> <li>They check in with fellow BWP colleagues as needed for support</li> <li>Communication can be using the TEAMs site 'chat' function, or email, or phone, etc</li> <li>BWP members communicating with staff via email with "behaviour nuggets" to share information in 'drips'</li> <li>Chosen BWP to oversee uploading information to Resource hub - "Trauma"</li> </ul> </li> </ul>

	<ul> <li>5) Behaviour Working Party members increase their knowledge and understanding.</li> <li>6) Develop Modules 1-3 of behaviour training to provide PLD to all staff in PBS and Developmental trauma/neuroscience of behaviour</li> <li>Prepare blended approach of front loading via online reading material followed up by live sessions for case studies' discussions (face to face or online)</li> </ul>	BWP members Jill BWP members	<ul> <li>5) All BWP members accessing relevant PLD <ul> <li>This includes engaging reading texts and research and access to texts/research</li> </ul> </li> <li>1-5 ACHIEVED <ul> <li>6) Staff access online modules, attend live sessions and initiate the agenda/topics/discussions</li> <li>Staff video a behaviour</li> <li>Staff use reflective questions provided by BWP members to facilitate thinking.</li> <li>Support of the group (BWP members) and any other staff</li> </ul> </li> <li>ONGOING</li> </ul>
Term 2 2022	1) Implementation of Module 1	Jill	<ul> <li>1) Pre-recorded online access and reading material/videos/podcasts collated and available/shared         <ul> <li>Engagement in online information and reading material by staff</li> <li>Attendance at Thursday afternoon behaviour sessions:                 <ul></ul></li></ul></li></ul>

	2) Behaviour Working Party members' portfolio and presence increased	BWP members	<ul> <li>They check in with fellow BWP colleagues as needed for support</li> <li>Communication can be using the TEAMs site 'chat' function, or email, or phone, etc</li> <li>BWP members communicating with staff via email with "behaviour nuggets" to share information in 'drips'</li> <li>Chosen BWP to oversee uploading information to Resource hub - "Trauma"</li> </ul>
	<ol> <li>Behaviour Working Party members increase their knowledge and understanding.</li> </ol>	BWP members	<ul> <li>3) All BWP members accessing relevant PLD</li> <li>This includes engaging reading texts and research and access to texts/research</li> <li>ACHIEVING AND ONGOING</li> </ul>
Term 3 2022	1) Implementation of Module 2	Jill	<ol> <li>Pre-recorded online access and reading material/videos/podcasts collated and available/shared</li> <li>Engagement in online information and reading material by staff</li> <li>Attendance at Thursday afternoon behaviour sessions:</li> <li>Discussion of online module content</li> <li>Case studies initiated by staff with specific students</li> <li>ACHIEVED THROUGH TARGETED STAFF MEETINGS</li> </ol>
	2) Behaviour Working Party members' portfolio and presence increased	BWP members	<ul> <li>2) Some BWP members assigned to classes to support teachers with class-based strategies. <ul> <li>They check in with fellow BWP colleagues as needed for support</li> <li>Communication can be using the TEAMs site 'chat' function, or email, or phone, etc</li> </ul> </li> </ul>

			<ul> <li>BWP members communicating with staff via email with "behaviour nuggets" to share information in 'drips'</li> <li>Chosen BWP to oversee uploading information to Resource hub - "Trauma" ACHIEVED AND ONGOING</li> </ul>
	<ol> <li>Behaviour Working Party members increase their knowledge and understanding.</li> </ol>	BWP members	<ul> <li>3) All BWP members accessing relevant PLD</li> <li>This includes engaging reading texts and research and access to texts/research ONGOING</li> </ul>
Term 4 2022	1) Implementation of Module 3	Jill	<ol> <li>Pre-recorded online access and reading material/videos/podcasts collated and available/shared</li> <li>Engagement in online information and reading material by staff</li> <li>Attendance at Thursday afternoon behaviour sessions:</li> <li>Discussion of online module content</li> <li>Case studies initiated by staff with specific students</li> </ol>
	2) Behaviour Working Party members' portfolio and presence increased	BWP members	<ul> <li>2) Some BWP members assigned to classes to support teachers with class-based strategies. <ul> <li>They check in with fellow BWP colleagues as needed for support</li> <li>Communication can be using the TEAMs site 'chat' function, or email, or phone, etc</li> <li>BWP members communicating with staff via email with "behaviour nuggets" to share information in 'drips'</li> <li>Chosen BWP to oversee uploading information to Resource hub - "Trauma"</li> </ul> </li> </ul>

	<ul> <li>3) Behaviour Working Party members increase their knowledge and understanding.</li> <li>4) Evaluation: Survey – end-point data</li> </ul>	BWP members BWP members TBC	<ul> <li>ACHIEVED AND ONGOING</li> <li>3) All BWP members accessing relevant PLD <ul> <li>This includes engaging reading texts and research and access to texts/research</li> </ul> </li> <li>4) Survey to all staff – what changes have we seen in increasing knowledge, skills and confidence</li> </ul>
ETap to trac worked tog	ck progress regarding success of behaviour approa	ches to lessen behav when dealing with be	ve been addressed and Parkside School has now implemented iour incidences across school. All of the measures above have haviour of students and we are staring to see a decrease in some 3
Resourcing	-		
	exts/books and audibles – BWP to research further	texts	
	e PLD through COMPASS		
-	ntial model in Education – training for Jill and Kirsty	-	
	– PLD on challenging behaviour for students with ASI	D -\$149 per person –	for new teachers?
	CH training – TBC?		
	ngs with other Special schools re: their behaviour supp	oort systems – COVIE	allowing
	apist/Art Therapist?		
Social Work	xer?		

#### Other 2022 Key Improvement Strategies to Achieve Strategic Vision

Māori Engagement	Aāori Engagement			
Key Personnel	Aim	Short Report	Funding	
Presiding member, Maori	Determine aspirations and	Term One:	As required	
representatives in the	requirements of Maori	Survey sent out to determine requirements		
community, Principal and	population in school as we	Re-introduction of Kapa Haka was important to our Maori families. This		
Senior Leadership team	develop our new curriculum.	was re-introduced and has developed across school. Now flourishing		
	Develop further	and ongoing		
	understanding of Maori	Term Two:		
	culture, traditions and	Attendance at Ministry led curriculum refresh sessions to address the		
	language and work alongside	histories curriculum in order to support Parkside curriculum		
	Maori to ensure this is grown	development. Participation in specialist schools Ministry led curriculum		
	throughout the school.	courses (language and culture)		
		Term Three:		
		As above.		
		SL attending Maori language courses		
		Maori 'bites' added to each staff meeting to support understanding of		
		Maori culture, traditions and language		
		Term Four:		

	Parent consultation evening to discuss cultural requirements alongside	
	offering information regarding up coming curriculum refresh	

Finance			
Key Personnel	Aim	Short Report	Funding
Principal Office/Admin	Set budget for 2022, 2023,2024 with no	Term One:	
Education Services	overspend. Plan for expenditure of banked	Term Two:	
	savings – External Project manager to be engaged by	Term Three:	
	the BOT	Term Four:	

Policies			
Key Personnel	Aim	Short Report	Funding
Santa	Policies	Term One:	
	Review and adhere to school policies and procedures to optimise workplace environment and activity.	Term Two:	-
	<ul> <li>Complete SchoolDocs Questionnaire with Principal and other Senior Leaders</li> <li>Policies to be more accessible by staff</li> </ul>	Term Three:	
	<ul><li>by integrating it with SchoolDocs</li><li>Continuous evaluation about the</li></ul>	Term Four: All aims have been achieved and Parkside School now using	
	<b>relevancy</b> of a policy and <b>formal</b> <b>review</b> of policy twice a year with the involvement of the Board of Trustees.	School Docs (amended as required for specialist provision) – staff, BOT and community	
	<ul> <li>Adapting policy and creating new policies when needed (e.g. working from home during Covid, about Covid related matters???)</li> </ul>		

- Ensure that **processes** align with policies
- Ensure consistent and safe practice
- Support from John??

### **Health and Safety**

The Board of Trustees and senior management team will endeavour to provide a safe and effective teaching and learning environment in all settings. Regularly review of and abide by the school Health and Safety policies and procedures to minimise risks to staff.

- Ensure a safe workplace environment for all
- Regular H&S committee meetings
- Maintain Hazard and Property register (e-tap, assign a work order on maintain x)
- Implementing and practise the new Emergency evacuation procedure
- Positive Behaviour for Learning Programme (PB4L)
- e-Tap ???? incident reports, RMP, Property hazards
- Wellbeing what do we have in place if a staff member say they don't cope????? (get someone to come and talk about self-care, do a intentional intervention -DASS 21 test – covers depression anxiety and stress, then EAP and the councillor will say if they need further support, reflective conversation with staff twice a year – WWW, etc,

- Ongoing procedural analysis to continuously improve and provide a safe and effective learning environment across all settings.
- Regular health and safety walk throughs and discussions take place
- Maintain X up and running
- New emergency evacuation procedure implemented and practiced each term
- PB4L not followed up Parkside has been following understanding trauma informed approach that works well for our student group
- Etap now used effectively across school
- Wellbeing surveys regularly undertaken positive outcomes that reflect the initiatives adopted across school to support wellbeing

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Community Engagem	nent		
Key Personnel	Aim	Short-term goals	Funding
Jill	To build and maintain	Term One:	
Georgia	connections with external	• To develop a database of supports for families and whanau with	Family hardship
Amy	agencies to work	4 overarching purposes:	fund
	collaboratively for positive	1) Parent/whanau/caregiver education	This has been
	outcomes for our students.	<ol><li>Parent/whanau/caregiver support (domestic needs)</li></ol>	utilized throughout
		3) Access to caregivers/respite staff	the year to support
		4) Extramural activities	individual families as required
		<ul> <li>To explore more agencies/groups/meetings and make connections</li> </ul>	Much of the plans
			for Term 1 were
		- visit to and connection with younger people/uni students to	unable to be
		inspire them to consider being a carer for a student of our school. - having a communication passport/profile to access if they are	completed due to
		interested.	COVID shutdowns
			and absence.
		• Explore platforms for sharing information with	However, Dojo has
		parent/whanau/caregivers	been established
		Class Dojo for whole-school announcements with information	and is used across
		provided from other agencies.	school for whoile
		Pamphlets at Enrolment	school
			announcements
		Development of pamphlets	and
		Georgia to set up platform for drafting pamphlets	communications.
		<ul> <li>- in phases/milestones</li> </ul>	enrolment
		<ul> <li>Junior (5-7 years old): info to share</li> </ul>	pamphlet has been
		<ul> <li>-Middle (8-13 years old): info to share</li> </ul>	established

<ul> <li>-Senior ((13-18 years old): transition co-ordinators; work experience</li> <li>Term Two:         <ul> <li>COVID-dependent</li> <li>Parent evenings/Information sessions, e.g external visitors like Legal Guardianship, transition co-ordinators or internal PLD e.g sensory, communication (therapy).</li> <li>Parent evenings – meet the teacher and a social connection.</li> </ul> </li> </ul>	Parent evening x2 took place during 2022 and highly positive feedback
<ul> <li>Families get to see the child's class and connect with the staff</li> <li>And other families.</li> <li>Development of pamphlets <ul> <li>in phases/milestones</li> </ul> </li> </ul>	gained following these sessions
- Junior (5-7 years old): info to share -Middle (8-13 years old): info to share -Senior ((13-18 years old): transition co-ordinators; work experience	Not able to be completed due to absence and COVID
• Share pamphlets with teachers once it's set up to bring them on board, to be able to provide the resource for families.	
<ul> <li>Amy to visit the early childhood centres to promote our school and make connections and meet prospective students.</li> <li>Term Three:</li> </ul>	Georgia
<ul> <li>Distribution/implementation of pamphlets – enrolment</li> <li>Link to a pamplet on the website.</li> <li>Parent information evenings for Juniors, Middle, Seniors and classes</li> <li>e.g Legal Guardianship (external visitor)</li> <li>WINZ</li> <li>Transition Co-ordinators</li> </ul>	Successful information evening took place at TWT (post 18 hub)

<ul> <li>Term Four:</li> <li>Distribution of pamphlets</li> <li>Coffee group: external visitor</li> <li>Parent information evenings for Juniors, Middle, Seniors and classes</li> </ul>	Coffee and refreshments: \$80
	Koha for visitor \$30 neg (petrol voucher?)

ICT	ICT			
Key Personnel	Aim	Short Report	Funding	
Becky Banks	Co-ordinate assistive technology across the school	Term One:		
	<ul> <li>Refine process and systems around it</li> <li>Drive application process</li> </ul>	Term Two:		
	<ul> <li>brive application process when referrals received</li> <li>Support and upskill staff</li> </ul>	Term Three:		
	to utilise AT effectively	Term Four:		
	Support ICT team to deliver school goals	All aims have been achieved and all students have access to the IT that is best for their educational progress. In class support is ongoing.		
	<ul> <li>Help set up and manage school iPads</li> </ul>			
	Other support required			
	Integrate digital technology into new school curriculum identifying			

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authentic, rich learning	
opportunities, ensuring coherent	
pathway, making connections and	
relationships in community,	
fostering collaboration	
Creating rather than	
consuming	
Taking risks, innovating	
Collaborating with each	
other to share knowledge	
and skills	
Help staff (PD and support) to	
integrate technology into their	
learning programs including:	
• iPad	
Clicker 8/writer	
Book Creator	
Maker space tools	
Blue Bots	
Other appropriate tech	
Support appropriate interest	
groups	
TWT movie making	
Megan Conroy, music	
editing	
Other appropriate	
Support school wide collaborative	
projects	
School magazine	
Student 'yearbooks'	
Other appropriate	
projects	

PMLD Development			
Key Personnel	Aim	Short Report	Funding
Susan	Build effective community partnerships Provide opportunities for student's work to be recognised and celebrated (on a local, and national level) Developing partnerships with peers within the local community (eg. Rosehill school)	Term One: Begin developing a script alongside students to enter the Focus on ability film competition. Begin filming. Reconnect with Rosehill school via email and restart penpal programme. Connect with the interact disability arts festival and plan for students to present online or in person. Achieved and raised the profile of PMLD students across and beyond Parkside School Term Two: If permissible and safe, begin community outings to the local library and supermarket. Make connections with other schools, such as CASS. If alert level allows, I would like to investigate having an art therapist from Mapuera work with students in room 3, to support them to produce work that can be sold at their art studio. Finish filming and present movie to school community. Achieved – art therapy research ongoing	Editing the video

Term Three and Four: Continue to ensure students have access to their community and to places outside of their local community. Continue to link class trips to term planning and utilise these trips to support student learning, their communication (AAC device use), access to their environment (Use of power wheelchair for Leeroy), and literacy development (writing about their experiences during their literacy	
program). Advertise student work and present it to the school community and where possible, the wider community. Room 3 students can work alongside other classes to create work that can be entered into competitions that will recognise their efforts and build their confidence.	
Seek funding to support students to access events and programs such as: <u>https://www.mapurashop.org.nz/</u> <u>https://interacting.org.nz/interactfestival/</u> which will allow students to perform and display their work and in some circumstances, sell it to the community.	
Achieved and ongoing	

Special Olympics			
Key Personnel	Aim	Short Report	Funding
Johan Van der Merwe		2021: Athletics: Was cancelled due to inclement weather.	

Special Olympics is a programme running hand in hand with Physical education offered to High school and Te Waka Tapawha students. Students will learn about participation in familiar and unfamiliar sports, learn about teamwork, team spirit and compete against students from other schools in ribbon day events. Another aim of Special Olympics is to involve students in respective sports clubs thereby ensuring that they can become lifelong members participating in	Football: 2 teams of 9 students participated in the ribbon day. Parkside Blitz team won the first division for the 6 <sup>th</sup> year in a row. Parkside strikers came 2 <sup>nd</sup> in division 2 Basketball, Swimming, Golf. Covid stopped all further Special Olympics for 2021 2022- At this stage all Special Olympics sport –Athletics, Football, Basketball, Netball, Adapted Golf for 2022 is still on. Term One: Special Olympics athletics cancelled under current red light Covid settings. Possible adapted golf in house with Special Olympic staff Term Two: Special Olympics FootballIndoors competition Term Three: Basketball Indoors /Tenpin Bowling Term Four: Adapted golf/ Mixed Netball Ongoing	
members participating in sports long after they have left school.	Ongoing	

Work Experience			
Key Personnel	Aim	Short Report	Funding
Johan Van der Merwe	To support every student at	We currently are doing work experience at 14 different	Star Funding
	TWT in learning new work-	companies/businesses. These include Nurseries, Hot houses, Early	\$2000-00
	related skills.	Childhood Centre, Retail – The Warehouse, Mitre10, Spotlight and	
	To prepare students for	Community Centres, Retirement villages and in house van /car valet.	
	employment by teaching	6 students have been running their own car valet business where they are	
	skills required for a transition	responsible for all aspects of this business.	

into the workforce once they	Positive networking has led to greater options for students both within	
leave school.	our post 18 hub and after their schooling finishes	
Working with	Term One: We will have a discussion with all akonga, regarding what they	
employers/organisation	think they would like to do in terms of employment once they leave school	
where we do work	and try to provide work experience that will support that specific skill set.	
experience to identify	Set up meetings with all employers/managers/owners to identify	
specific skills our Akonga	those specific skills our students will need to be employable at each site	
needs to have to become	or work experience placement.	
employable.	ACHIEVED	
Support students even after	Term Two: Work with students in teaching the mentioned skills as per	
they have left Parkside into	work experience placement	
employment/study.	ACHIEVED	
	Term Three: Discussion with students leaving this year to look at possible	
	employment opportunities they feel they are qualified/interested in, or	
	have the specific skill set for.	
	Set up CV'S	
	ACHIEVED	
	Term Four: Support with actual applications/ discussions with current work	
	experience placements about employment opportunities at their work	
	sites.	
	ACHIEVED	

Specialist Teacher Outreach Service (STOS)			
Key Personnel	Aim	Short Report	Funding
Megan Van Zyl Rebecca Banks Kirsty Lovell	To extend the range of support provision to students on the ORS in	<ul> <li>Term One:</li> <li>Establish support for new students.</li> <li>Maximise resource delivery through MOE and special school collaboration</li> </ul>	

Sarah Hughes (?)	regular schools/kura and to build capability in all schools/kura for meeting the needs of very high/high needs students. Specialist teachers who work as part of the support team for an ORS funded student within a mainstream school. To provide teaching and learning support to the class teacher/s, local school staff and the student's family or whanau. To provide a range of specialist teaching and support activities such as: • Teaching students within class or small group settings • Assessing a student's learning needs • Planning appropriate programmes • Monitoring students' progress and achievement and planning next steps	<ul> <li>Liaise with the MOE and other relevant outside agencies for specialist services support.</li> <li>Cater for students' individual needs by developing and implementing tailor-made resources for students' specific learning needs.</li> <li>Provided a range of suitable resources that meet students' specific needs as well as developed and adapted learning programmes.</li> <li>Integrate therapy programmes into the classroom timetable.</li> <li>Assess students' learning and their learning programmes.</li> <li>Reported back to schools and families about student progress, achievement, and next steps on a weekly basis.</li> <li>Provided professional development, practical support and supervision to my host schoolteachers and support staff.</li> <li>Work with families, attended meetings, and visited students' homes when needed</li> <li>Support students, families, and schools during Covid lockdown levels by providing online and hard copy support and remaining in contact with all parties.</li> <li>Continue ongoing support for students as above on our roll</li> <li>Establish support for new students</li> <li>Attend IEP meetings</li> <li>Term Three:</li> <li>Continue with ongoing support for students as above on our roll</li> <li>Attend IEP Review Meetings</li> <li>Term Four:</li> <li>Continue with ongoing support for students as above on our roll</li> <li>Attend IEP Review Meetings</li> </ul>
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<ul> <li>Modelling</li> </ul>	
effective teaching	
strategies and	
practices for	
teachers and	
teacher aides	
<ul> <li>Assisting class</li> </ul>	
teachers to	
differentiate class	
and school	
curriculum	
content	
<ul> <li>Preparing learning</li> </ul>	
programmes	
• Adapting and	
preparing learning	
resources	
appropriate for	
student needs	
<ul> <li>Making requests</li> </ul>	
to the Ministry of	
Education for	
specialist support	
services	
Contributing to	
Individual	
education plan	
(IEP) planning and	
implementation	

#### First Aid

Key Personnel	Aim	Short Report	Funding
<ul> <li>Amy Dinnie</li> <li>First Aid certificates are valid for two years.</li> <li>Every year there is a group of staff who will need to update their certification.</li> <li>Maximum of 20 participants per session.</li> </ul>	• Ensure up to date first aid kits are available in all classrooms.		
		<ul> <li>Term Four:</li> <li>Organizing food</li> <li>Reminders</li> <li>Open, tidy up and lock up the venue on the day.</li> <li>First aid certificates to staff.</li> <li>ACHIEVED</li> </ul>	

Music			
Key Personnel	Aim	Short Report	Funding
Megan Conroy	1. Music Curriculum and	Term One:	
	Programme planning	Establish class music sessions across school. Unfortunately, at Red, in class	
	To plan and implement music programmes for all	music sessions can only happen at High and all other classes are Zoom.	
	Parkside students which	At Red ALL Classes require a full complement of instruments and additional (lycra, Hebi ring) for engagement in music zoom sessions so additional	

provide opportunities for	instruments and resources will be purchased, specifically for Junior	
students:	Satellite Classes.	
-To experience the Elements		
of Music,	Discussion with Carol regarding the status of our School Productions and	
-To listen to and respond to	possible alternatives.	
music	If we do procede with planning for 2022 productions:	
-To move creatively to music	-Liase with Venue and book suitable dates.	
-To create, compose and		
, ,	-Liase with Sound / Lighting contractor.	
improvise music in various	-Decide, in collaboration with Staff, a theme / narrative for each of the	
forms	Productions (Junior and Senior).	
-To play and to perform.	-Support Teachers to conceptualize their item and choose supporting	
2 Music Decourses	music track.	
2. <u>Music Resource</u>	Initiate subscription to the 2022 Uludale samehook and register	
Management:	Initiate subscription to the 2022 Ukulele songbook and register.	
-To identify areas across the		
school where additional	Term Two:	
instruments and resources	Support Teachers to plan a storyboard / format of the choreography.	
are required, subsequently	Arrange visits to the venue for new staff.	
sourcing, and purchasing	Term Three:	
these.	Support Teachers to plan, source and purchase (if needed) costumes and	
-To manage the Annual	supporting costume props.	
Music Budget.		
-To overview appropriate	Term Four:	
storage, maintenance and	. Junior and Senior School Productions	
upkeep of instruments and		
resources.	. Leavers Books, in collaboration with Catherine Sherrard, Becky Banks and	
	specific teachers.	
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-To co-ordinate and produce	5. Senior Ball to co-ordinate the planning of the 2022 Ball, this will engage	
the annual Parkside School	a team of staff.	
Production.	ALL ACHIEVED	
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4. <u>Leavers Books, in</u> collaboration with Catherine Sherrard, Becky Banks and specific teachers.	
5. <u>Senior Ball</u> to co-ordinate the planning of the 2022 Ball, this will engage a team of staff.	
6. <u>Ukulele Festival</u> To engage with the NZUT (NZ Ukulele Trust) maintaining our subscription and participation in the Ukulele Festivals.	
7. Extension Tuition To offer Senior students (Year 9 +) the opportunity to learn to play a tuned / orchestral instrument. Students will learn to read music or tablature (which is a system of musical notation	
based on a player's finger position, as opposed to notes showing rhythm and pitch), and understand beginner theory. Tuned instruments	

include Clari	net, Recorder		
and Keyboar	d.		
Stringed inst	ruments include		
Guitar and U	kulele.		
Percussion i	nstruments		
include Drur	n Kit.		
All students	will have the		
opportunity	to play within a		
group settin	5.		
The School E	and (based at Te		
Waka Tapaw	ha) will learn		
performance	skills and		
technique a	id have an		
opportunity	to perform at		
specific scho	ol occasions.		

Therapy				
Key Personnel	Aim	Short Report	Funding	
Sara Everitt (Team Lead) Jennya Charmova (SLT) Denise Van Heerden (OT) Lisa O'Leary (OT) Katie Garvey (SLT) Amanda Morgan (SLT) Givona Rush (T.A) Tazmin Foote (T.A) Jess Wilde (PT)	<ol> <li>To work collaboratively (inclusive of the teaching team, student, parents and agencies) for the best educational experience of our ākonga.</li> <li>To continue to inquire and reflect on our practice; to ensure best outcomes for</li> </ol>	<ul> <li>Term One:</li> <li>Revise, update and facilitate New Therapist Induction</li> <li>Inquiry into best practice and current therapy procedures. Involving revising literature, reflection and seeking feedback from Parkside staff. Guidance from Consultant therapists (Carolyn Simmons and Deborah Ngan Kee) - Throughout year project</li> <li>Revising and updating the Specialist/Therapy specific Parkside policies (throughout the year)</li> <li>Promoting therapy collaboration with the classroom teachers especially with respect to class and student prioritises and learning objectives.</li> </ul>		

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our students and alignment with best practice models and Specialist Standards. 3)Continue to support with promotion of student voice for IEP/ITPS as required	<ul> <li>Appointment of Therapy /Teacher Assistants to offer additional support to ākonga including facilitating specific student therapy needs, consistent provision of therapy led motor and sensory based activities/groups etc.</li> <li>Appointment of Professional Supervisors for Therapists (as per discipline regulations)</li> <li>Completion of the Specialist Service Standards – Annual Assurance Statement</li> <li>Working together with Senior Leadership team including regular opportunties to share successes and challenges with the Principal (weekly).</li> <li>Updating of Therapist information and personnel on Parkside website</li> <li>Revising and updating of Specialist/Therapists specific Parkside procedures to align with best practice and SSS (throughout the year)</li> <li>Share and collaborate knowledge within the school. Facilitate training (class based, whole school) as identified.</li> <li>Week 6 facilitation of staff meeting; inquiry into how therapists can support more for students/class, what resources/knowledge sharing is required etc.</li> <li>Term Two (other than points above in italics):         <ul> <li>Ensuring professional development needs therapists to ensure best practice. This includes Accessable Postural Management Training (important for seating assessments) and Perceptual Motor Programme.</li> <li>Collaboration with teaching team, students and families re; IEP/ITP</li> </ul> </li> </ul>	

	<ul> <li>Support with information sharing and collaboration with respect to IEP/ITP revisions</li> <li>ALL ACHIEVED</li> </ul>
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